KEY INDICATORS REPORT

23
۷.

Provider Name: La Costa Glen Carlsbad CCRC LLC

Please attach an explanatory memo that summarizes significant

trends or variances in the key operational indicators.

Chief Executive Officer Signature

						Projected		Forecast			Preferred Trend
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Indicator
OPERATIONAL STATISTICS											
1. Average Annual Occupancy by Site (%)	97.01	97.24	95.41	93.92	95.04%	98.3%	98.5%	98.7%	98.9%	98.9%	N/A
MARGIN (PROFITABILITY) INDICATORS											
2. Net Operating Margin (%)	13.82%	16.06%	14.37%	15.64%	18.00%	19.26%	16.78%	15.99%	16.05%	15.41%	↑
3. Net Operating Margin - Adjusted (%)	35.15%	34.36%	.56%	36.62%	33.96%	37.02%	34.92%	34.14%	34.03%	33.36%	1
LIQUIDITY INDICATORS											
4. Unrestricted Cash and Investments (\$000)	\$13,814	\$14,222	\$15,444	\$20,733	\$20,989	\$15,365	\$14,345	\$15,645	\$16,314	\$14,345	ullet
5. Days Cash on Hand (Unrestricted)	122.94	125.19	131.68	183.29	179.14	181.25	130.16	135.16	138.15	136.16	↑
CAPITAL STRUCTURE INDICATORS											
6. Deferred Revenue from Entrance Fees (\$000)	\$7,502	\$7,898	\$8,233	\$8,539	\$8,896	\$9,118	\$9,345	\$9,579	\$9,819	\$10,064	N/A
7. Net Annual E/F proceeds (\$000)	\$15,562	\$13,770	(\$6,944)	\$16,193	\$15,760	\$16,154	\$16,557	\$16,971	\$17,396	\$17,830	N/A
8. Unrestricted Net Assets (\$000)	\$205,376	\$202,453	\$206,633	\$205,577	\$203,651	\$208,897	\$212,497	\$213,610	\$214,360	\$215,310	N/A
9. Annual Capital Asset Expenditure (\$000)	\$4,500	\$3,527	\$7,154	\$5,365	\$5,948	\$5,246	\$3,600	\$1,112	\$2,525	\$2,425	N/A
10. Annual Debt Service Coverage Revenue Basis (x)	.70	.80	.76	2.61	2.20	2.30	2.35	2.39	2.45	2.55	↑
11. Annual Debt Service Coverage (x)	0	0	0	0	0	0	0	0	0	0	↑
12. Annual Debt Service/Revenue (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	¥
13. Average Annual Effective Interest Rate (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Ψ
14. Unrestricted Cash & Investments/ Long-Term Debt (%)	3.85%	3.91%	4.31,%	5.81%	5.72%	4.11%	3.77%	4.04%	4.13%	3.57%	↑
15. Average Age of Facility (years)	15.07	15.32	15.58	15.43	14.93	15.52	16.23	17.14	18.17	19.05	Ψ